

**What changes have you implemented and/or explored in response to the outbreak of COVID-19? (select all that apply) (n = 570)**

Approach	Implemented	Considering	Decided against	N/A
Making emergency response grants (grants outside of the foundation's normal grant cycle in response to the pandemic)	72.54%	13.73%	3.34%	10.39%
Converting existing grants to more flexible funds (e.g. converting project grants to general operating support grants)	64.47%	14.85%	3.57%	17.11%
Making additional grants to existing grantees	63.81%	21.33%	4.95%	9.90%
Delaying or postponing reporting deadlines	56.07%	15.51%	3.55%	24.86%
Collaborating with other funders	55.64%	20.82%	4.28%	19.26%
Making grants to organizations that will provide direct financial support to individuals affected by COVID-19	49.90%	15.66%	7.83%	26.61%
Contributing to local relief funds (e.g. a local community foundation or United Way)	49.43%	13.02%	11.51%	26.04%
Making grants to organizations outside our existing grantee portfolio	46.30%	20.62%	12.65%	20.43%
Funding/providing in-kind business services to grantees (e.g. accounting, HR or legal services)	13.40%	12.13%	8.72%	65.74%
Making grants to individuals directly affected by COVID-19	7.53%	7.10%	22.15%	63.23%
Contributing to national relief funds	7.26%	6.41%	22.22%	64.10%
Contributing to global relief funds	4.55%	5.84%	22.29%	67.32%